

PROXY CARD

YOUR VOTE IS IMPORTANT. PLEASE VOTE TODAY.

We encourage you to take advantage of Internet or telephone voting.

Both are available 24 hours a day, 7 days a week.

Internet and telephone voting is available through 11:59 p.m., Eastern Time, on July 24, 2019.

VOTE BY INTERNET

WWW.FCRVOTE.COM/BBBY

Use the Internet to transmit your voting instructions up until 11:59 p.m., Eastern Time, on July 24, 2019. Have your proxy card in hand when you access the website and follow the instructions to obtain your records and to create an electronic voting instruction form.

OR

VOTE BY TELEPHONE

1-866-307-6114

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m., Eastern Time, on July 24, 2019. Have your proxy card in hand when you call and then follow the instructions.

OR

VOTE BY MAIL

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided to: **First Coast Results, Inc., P.O. Box 3672, Ponte Vedra Beach, FL 32004-9911.**

If you vote your proxy by Internet or by telephone, you do NOT need to mail back your proxy card. **Your Internet or telephone vote authorizes the named proxies to vote your shares in the same manner as if you marked, signed and returned your proxy card.**

CONTROL NUMBER

↓ If submitting a proxy by mail, please sign and date the card below and fold and detach card at perforation before mailing. ↓

BED BATH & BEYOND INC.

PROXY CARD

THE BOARD OF DIRECTORS RECOMMENDS A VOTE "FOR" ALL NOMINEES AND "FOR" PROPOSALS 2 AND 3.

1. To elect 13 directors until the Annual Meeting in 2020 and until their respective successors have been elected and qualified.

	For	Against	Abstain		For	Against	Abstain
1a. Patrick R. Gaston	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1h. Johnathan B. (JB) Osborne	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1b. Mary A. Winston	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1i. Harsha Ramalingam	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1c. Stephanie Bell-Rose	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1j. Virginia P. Ruesterholz	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1d. Harriet Edelman	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1k. Joshua E. Schechter	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1e. John E. Fleming	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1l. Andrea Weiss	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1f. Sue E. Gove	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1m. Ann Yerger	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1g. Jeffrey A. Kirwan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

2. To ratify the appointment of KPMG LLP as independent auditors for the 2019 fiscal year.

For Against Abstain

3. To approve, by non-binding vote, the 2018 compensation paid to the Company's Named Executive Officers (commonly known as a "say-on-pay" proposal).

For Against Abstain

4. To transact such other business as may properly be brought before the Annual Meeting or any adjournment or adjournments.

Signature (Capacity)

Signature (If jointly held)

Date

Please sign exactly as your name(s) is (are) shown on the share certificate to which the Proxy applies. When shares are held by joint tenants, both should sign. When signing as an attorney, executor, administrator, trustee or guardian, please give full title as such. If a corporation, please sign in full corporate name by President or other authorized officer. If a partnership, please sign in partnership name by authorized person.

PLEASE SIGN, DATE AND RETURN THIS PROXY PROMPTLY USING THE ENCLOSED ENVELOPE.

**SIGN, DATE AND MAIL YOUR PROXY TODAY, UNLESS
YOU HAVE VOTED BY INTERNET OR TELEPHONE.**

**IF YOU HAVE NOT VOTED BY INTERNET OR TELEPHONE, PLEASE DATE, MARK, SIGN AND
RETURN THIS PROXY PROMPTLY. YOUR VOTE MUST BE RECEIVED NO LATER THAN 11:59 P.M.
EASTERN TIME, JULY 24, 2019, TO BE INCLUDED IN THE VOTING RESULTS.**

(CONTINUED AND TO BE SIGNED AND DATED ON THE REVERSE SIDE)

↓ If submitting a proxy by mail, please sign and date the card on reverse and fold and detach card at perforation before mailing. ↓

BED BATH & BEYOND INC.

PROXY CARD

ANNUAL MEETING OF SHAREHOLDERS JULY 25, 2019, 9:00 A.M.

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS

The undersigned hereby appoints Patrick R. Gaston, Mary A. Winston and Allan Rauch, or either one of them, acting singly, each with the power to appoint his substitute, and hereby authorizes them to represent and to vote, as designated on the reverse side hereof, all the shares of common stock of Bed Bath & Beyond Inc. held of record by the undersigned on May 29, 2019 at the Annual Meeting of Shareholders to be held on July 25, 2019 or any adjournment thereof.

IF THIS PROXY IS PROPERLY EXECUTED AND RETURNED, THE SHARES REPRESENTED HEREBY WILL BE VOTED, IF NOT OTHERWISE SPECIFIED, FOR THE ELECTION OF ALL NOMINEES, FOR PROPOSAL 2, AND FOR PROPOSAL 3.

CONTINUED AND TO BE SIGNED AND DATED ON THE REVERSE SIDE.